Introducing Members of the Board



Chairman of the Board

Shunichi Miyanaga

(DOB: April 27, 1948)

Career summary

Apr. 1972 Joined MHI

Apr. 2006 Senior Vice President, Deputy Head of Machinery Headquarters

May 2006 Senior Vice President, Deputy Head of Machinery & Steel Structures Headquarters

Apr. 2008 Executive Vice President, Head of

Machinery & Steel Structures Headquarters Jun. 2008 Director (Member of the Board), Executive Vice President, Head of Machinery & Steel

Structures Headquarters Apr. 2011 Director (Member of the Board), Senior Executive Vice President, Head of the Presidential Administration Office

Apr. 2013 President and CEO (Member of the Board)

Apr. 2014 President and CEO (Member of the Board) Apr. 2019 Chairman of the Board (present position)



Seiji Izumisawa

(DOB: September 3, 1957)

Career summary

Apr. 1981 Joined MHI

Apr. 2008 Senior General Manager, Technology Management Department, Technical Headquarters

Apr. 2011 Senior General Manager, Technology Management Department, Technology & Innovation Headquarters

Apr. 2013 Senior Executive Officer, Mitsubishi Motors Corporation

Jun. 2013 Director, Mitsubishi Motors Corporation

Apr. 2016 Senior Vice President, Senior General Manager. Technology Strategy Office

Jun. 2017 Director (Member of the Board), Full-time Audit and Supervisory Committee Member

Jun. 2018 Director (Member of the Board), Executive Vice President, CSO²

Apr. 2019 President and CEO (Member of the Board), CSO

Apr. 2020 President and CEO (Member of the Board) (present positions)



Director, Senior Executive Vice President, Assistant to President and CEO, Head of GX Solutions

Hitoshi Kaguchi

(DOB: February 15, 1960)

Career summary

Apr. 1984 Joined MHI

Apr. 2018 Senior Vice President, Deputy Head of Business Strategy Office

Apr. 2019 Senior Vice President, CoCSO, Head of Marketing & Innovation Headquarters

Apr. 2020 Executive Vice President, CSO

Apr. 2021 Executive Vice President, CSO, President and CEO, Energy Systems

Jun. 2021 Director (Member of the Board). Executive Vice President, CSO, President and CEO, Energy Systems

Apr. 2023 Director (Member of the Board), Senior Executive Vice President, Assistant to President and CEO

Apr. 2024 Director (Member of the Board), Senior Executive Vice President, Assistant to President and CEO. Head of GX Solutions (present positions)



Director, Executive Vice President, CFO3

Hisato Kozawa

(DOB: April 2, 1962)

Career summary

Apr. 1986 Joined MHI

Oct. 2019 Senior Vice President, CoCFO Apr. 2020 Senior Vice President, CFO

Jun. 2020 Director (Member of the Board), Senior Vice President, CFO

Apr. 2021 Director (Member of the Board), Executive Vice President, CFO (present positions)



Director

Ken Kobayashi

Corporate Advisor, Mitsubishi Corporation (DOB: February 14, 1949)

Jul. 1971 Joined Mitsubishi Corporation

Jun. 2007 Member of the Board, Executive Vice President, Mitsubishi Corporation

Jun. 2008 Executive Vice President, Mitsubishi Corporation Apr. 2010 Senior Executive Vice President, Mitsubishi

Corporation Jun. 2010 Member of the Board. President and CEO.

Mitsubishi Corporation Apr. 2016 Chairman of the Board, Mitsubishi

Corporation Jun. 2016 Director (Member of the Board), MHI

(present position) Apr. 2022 Member of the Board, Corporate Advisor,

Mitsubishi Corporation Jun. 2022 Corporate Advisor, Mitsubishi Corporation (present position)



Director

Nobuyuki Hirano

Senior Advisor, MUFG Bank, Ltd. (DOB: October 23, 1951)

Career summary

Apr. 1974 Joined The Mitsubishi Bank, Limited
Jun. 2005 Member of the Board of Directors, Managing Executive
Officer, The Bank of Tokyo-Mitsubishi, Ltd.
Member of the Board of Directors, Mitsubishi Tokyo
Financial Group, Inc.
Oct. 2008 Member of the Board of Directors, Senior Managing
Executive Officer, The Bank of Tokyo-Mitsubishi UFJ, Ltd.
Jun. 2009 Member of the Board of Directors, Deputy President,
The Bank of Tokyo-Mitsubishi UFJ, Ltd.; Managing
Executive Officer, Mitsubishi UFJ Financial Group Inc.
(MUFG)

(MUFG)
Jun. 2010 Member of the Board of Directors, MUFG
Oct. 2010 Member of the Board of Directors, Deputy President,
MUFG
Apr. 2012 President & CEO, The Bank of Tokyo-Mitsubishi UFJ, Ltd.
Member of the Board of Directors, MUFG
Apr. 2013 President & CEO, MUFG
Jun. 2015 Member of the Board of Directors, President & Group

CEO. MUEG

CEO, MUFG

Apr. 2016 Chairman of the Board of Directors, The Bank of Tokyo-Mitsubishi UFJ, Ltd.

Apr. 2019 Member of the Board of Directors, Chairman (Corporate Executive), MUFG

Member of the Board of Directors, MUFG Bank, Ltd. (until April 2020)

Jun. 2019 Director (Member of the Board), Audit and Supervisory Committee Member, MHI
Apr. 2021 Member of the Board of Directors, MUFG (until June 2021)

Senior Advisor, MUFG Bank, Ltd. (present position)

Jun. 2021 Director (Member of the Board), MHI (present position)

1 CEO: Chief Executive Officer 2 CSO: Chief Strategy Officer 3 CFO: Chief Financial Officer 4 CAO: Chief Administrative Officer



Director

Mitsuhiro Furusawa

President, Institute for Global Financial Affairs, Sumitomo Mitsui Banking Corporation (DOB: February 20, 1956)

Career summary

Apr. 1979 Joined Ministry of Finance

Aug. 2012 Director-General of the Financial Bureau, Ministry of Finance

Mar. 2013 Vice Minister of Finance for International Affairs, Ministry of Finance

Jul. 2014 Special Advisor to the Prime Minister, Special Advisor to the Minister of Finance

Mar. 2015 Deputy Managing Director, the International Monetary Fund (IMF)

Dec. 2021 President, Institute for Global Financial Affairs, Sumitomo Mitsui Banking Corporation (present position)

Jun. 2023 Director (Member of the Board), MHI (present position)



Director Full-time Audit and Supervisory Committee

Setsuo Tokunaga

(DOB: October 20, 1958)

Career summary

Apr. 1984 Joined MHI

Apr. 2017 Fellow, General Manager, Research & Innovation Center

Jun. 2017 Fellow, Senior General Manager, Technology Strategy Office

Apr. 2019 Senior Fellow, Senior Chief Researcher. Research & Innovation Center

Jun. 2021 Director (Member of the Board), Full-time Audit and Supervisory Committee Member (present positions)



Director Full-time Audit and Supervisory Committee

Masayuki Fujisawa

(DOB: August 23, 1960)

Career summary

Apr. 1983 Joined MHI

Apr. 2017 Vice President, Power Systems

Oct. 2018 Senior Vice President, Vice President, Power Systems

Apr. 2020 Director, Executive Vice President, CFO and CAO4, Mitsubishi Hitachi Power Systems, Ltd.

Sept. 2020 Director, Executive Vice President, CFO and CAO, Mitsubishi Power, Ltd.

Apr. 2021 Director, Executive Vice President, CSO, CFO and CAO, Mitsubishi Power, Ltd.

Oct. 2021 Senior Vice President, Vice President, Energy Systems

Jun. 2024 Director (Member of the Board), Full-time Audit and Supervisory Committee Member (present positions)



Audit and Supervisory Committee Member

Hiroo Unoura

Senior Advisor, Nippon Telegraph and Telephone Corporation (NTT) (DOB: January 13, 1949)

Career summary

Apr. 1973 Joined Nippon Telegraph and Telephone Public Corporation

Jun. 2002 Senior Vice President, Member of the Board, NTT

Jun. 2007 Executive Vice President, Member of the Board, NTT

Jun. 2008 Senior Executive Vice President, Representative Member of the Board, NTT

Jun. 2012 President and Chief Executive Officer, Representative Member of the Board, NTT

Jun. 2018 Advisor, NTT

Jun. 2019 Director (Member of the Board), Audit and Supervisory Committee Member, MHI (present positions)

Jul. 2021 Senior Advisor, NTT (present position)



Audit and Supervisory Committee Member

Noriko Morikawa

(DOR: October 18, 1958)

Apr. 1981 Joined CHORI CO., LTD.

Aug. 1988 Joined Daiwa Securities America, Inc.

Sep. 1991 Joined ARTHUR ANDERSEN & CO.

Mar. 1995 Joined Motorola Inc.

Mar. 2005 Director of the Board, Motorola Inc. Jun. 2009 Joined Bosch Corporation

Aug. 2010 Executive Vice President and Director, Bosch Corporation (until December 2018) Jun. 2020 Director (Member of the Board), MHI

Jun. 2021 Director (Member of the Board), Audit and Supervisory Committee Member, MHI

(present positions)



Audit and Supervisory Committee Member

Masako li

Professor, School of International and Public Policy, Hitotsubashi University Professor, Graduate School of Economics/Faculty of Economics, Hitotsubashi University (DOB: February 8, 1963)

Career summary

Jul. 1990 Researcher, The World Bank

Apr. 1995 Associate Professor, Department of Economics, Yokohama National University

Apr. 2004 Professor, Graduate School of International Corporate Strategy, Hitotsubashi University Business School

Apr. 2005 Professor, School of International and Public Policy, Hitotsubashi University (present position)

Professor, Graduate School of Economics/ Faculty of Economics, Hitotsubashi University (present position)

Jun. 2021 Director (Member of the Board), Audit and Supervisory Committee Member, MHI (present positions)